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**DIRECT TESTIMONY**

**OF**

**GERHARD HAIMBERGER**

**ON BEHALF OF**

**SOUTH CAROLINA ELECTRIC & GAS COMPANY**

**DOCKET NO. 2004-002-E**

**Q. PLEASE STATE YOUR NAME, BUSINESS ADDRESS AND POSITION WITH  
SOUTH CAROLINA ELECTRIC & GAS COMPANY (SCE&G).**

A. Gerhard Haimberger, 111 Research Drive, Columbia, South Carolina. I am employed  
by SCANA Services, Inc. as General Manager-Fuel Procurement providing fuel  
purchasing on behalf of SCE&G.

**Q. DESCRIBE YOUR EDUCATIONAL BACKGROUND AND YOUR BUSINESS  
EXPERIENCE.**

A. I have a Bachelor of Science Degree in Mining Engineering from the Colorado School  
of Mines in Golden, Colorado and am a registered professional engineer. I have been  
involved in fuel production or procurement for over thirty years. The Company  
employed me in July, 2003 in my current position reporting directly to the Senior Vice-  
President, Fuel Procurement and Asset Management, SCANA Services, Inc.

**Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

A. The purpose of my testimony is to describe the procurement and delivery activities for  
fossil fuel used in electric generation for SCE&G and GENCO's Williams Station for  
the period March 1, 2003, through February 29, 2004 and to comment on the current  
state of the U.S. coal industry resulting in significant price increases for coal since the  
spring of 2003. I will also comment on the lack of adequate rail service to meet utility  
coal demand in the southeast.

RETURN DATE: OK RNG  
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1    **Q.     PLEASE EXPLAIN TO THE COMMISSION SOUTH CAROLINA**  
2       **GENERATING COMPANY ("GENCO") AND ITS RELATIONSHIP TO**  
3       **SCE&G.**

4    A.     South Carolina Generating Company, Inc., ("GENCO") was incorporated October 1,  
5           1984, as a SCANA Subsidiary. GENCO owns the Williams Electric Generating Station.  
6           GENCO sells to SCE&G the entire capacity and output from the Williams Station under  
7           a Unit Power Sales Agreement approved by the Federal Energy Regulatory  
8           Commission. Hereafter when I refer to SCE&G's fossil steam plants I include Genco.

9

10   **Q.     PLEASE SUMMARIZE SOUTH CAROLINA ELECTRIC & GAS COMPANY'S**  
11       **(SCE&G) FUEL PROCUREMENT NEEDS AND PURCHASING PRACTICES.**

12   A.     SCANA Services acts as agent for SCE&G in arranging all coal, fuel oil and associated  
13           transportation for SCE&G's fossil plants with the objective of securing reliable supplies  
14           of the required quality and quantity at reasonable prices.

15   **Q.     HOW DOES THE COMPANY SECURE THE NECESSARY QUANTITIES OF**  
16       **COAL AND OIL AT COMPETITIVE PRICES?**

17   A.     SCE&G maintains an active list of qualified suppliers of coal and fuel oil used to power  
18           our plants. As contracts expire, or as needs are identified, solicitations are mailed out  
19           for competitive sealed bids.

20   **Q.     HOW DOES SCE&G APPROACH THE MARKET PLACE TO MAINTAIN**  
21       **SUPPLY RELIABILITY AND AT THE SAME TIME LEVERAGE**  
22       **PURCHASING POWER TO NEGOTIATE THE BEST PRICES IN BOTH COAL**  
23       **AND FUEL OIL?**

24   A.     Coal is procured with long-term contracts (up to three years) and short-term contracts  
25           (up to one year) to achieve a balance of reliable supplies and flexibility to react to  
26           market changes or short-term system needs. Long-term contract purchases are designed

1 to represent approximately 75 percent of projected system demand and typically are  
2 written with option quantities when market leverage allows. A variable quantity clause  
3 in these contracts provides a mechanism to manage inventories and react to short-term  
4 changes in the marketplace, with no contract penalties, should prices become more  
5 competitive. By purchasing a component volume of coal unsecured, SCE&G has been  
6 successful in taking advantage of favorable spot market purchase prices and supply  
7 additional quantities at competitive prices or to reduce purchases if demand is below  
8 forecast. Fuel oil contracts are renegotiated biannually.

9 **Q. HOW DOES SCE&G ASSURE THE RIGHT QUANTITY OF FUEL SUPPLIES**  
10 **TO MEET SEASONAL DEMANDS?**

11 A. SCE&G uses several methods to bring the fuel supply and demand factors together.  
12 First, seasonal burn levels are calculated and forecasted for each of the generating plants  
13 throughout the upcoming year. Second, coal and fuel oil inventories are validated and  
14 contract quantities are added together to arrive at the system needs going forward. With  
15 this information, procurement looks at the coal requirements and the economics of  
16 exercising the variable quantity portions of long-term contracts or the possibility of  
17 going to the spot market to purchase any additional coal requirements at cheaper pricing.  
18 Throughout the years, SCE&G has been successful in leveraging long-term and short-  
19 term coal purchases to achieve reasonably low purchase prices while assuring the  
20 reliability of coal supplies necessary to support system needs.  
21 Fuel oil inventories are purchased to ensure adequate back up to natural gas for  
22 SCE&G's intermediate and peaking generators. Contracts are awarded on a biannual  
23 basis using competitive bids. Typically, fuel storage tanks are filled going into peak  
24 usage periods and reduced to lower levels throughout the shoulder months (spring and  
25 fall) to protect fuel quality.

1     **Q.     HOW DOES THE COMPANY MANAGE COAL INVENTORIES TO INSURE**  
2     **RELIABILITY AND AVAILABILITY?**

3     A.     The Company strives to maintain approximately two months' coal inventories to support  
4     anticipated consumption. This inventory level provides adequate coverage to best  
5     protect SCE&G against availability, production and delivery problems. It also affords  
6     the resources to meet our supply needs when short-term market prices are unfavorable.  
7     Naturally, it is always important to balance short-term decisions against long-term  
8     requirements and future operating conditions.

9     **Q.     HOW DOES THE COMPANY DETERMINE THE "REASONABLE PRICE"**  
10    **FOR FUEL PURCHASES?**

11    A.     Our fuel procurement practices attempt to achieve an optimization between adequate  
12    supplies of acceptable quality at reasonable purchase prices with the ultimate value of  
13    the delivered fuel (coal or oil) determined by the actual measured heat rate efficiency in  
14    the operation of our generating plants. The supplier determines the product value on  
15    the basis of production cost, transportation and the use of relative index comparisons to  
16    other fuels in the energy industry. Markets experience pricing fluctuation and volatility  
17    caused by seasonality, political turmoil, national weather trends and supply/demand  
18    imbalances. SCE&G strives to use a variety of pricing mechanisms among coal  
19    contracts to mitigate or normalize the effects on prices created by changes in market  
20    conditions and indexes by staying close to market, balancing adequate inventories  
21    against long-term contract supplies, spot market purchases and variable quantity options.  
22    In addition to strategically managing our current assets, SCE&G participates in various  
23    trade organizations and subscribes to a number of industry specific publications, both  
24    private and government sources. These information sources are essential to staying  
25    current with developing trends, systemic changes taking places in the industry and

1 providing key marketing information. The combined information flow is integral in our  
2 ongoing analysis of current or prospective coal costs and market comparability.

3 **Q. SUMMARIZE THE QUANTITY, QUALITY, AND TERM OF THE**  
4 **COMPANY'S COAL CONTRACTS.**

5 A. During the period March, 2003 through February, 2004, the Company purchased  
6 approximately 5.4 million tons of coal under long term and short term contracts, which  
7 represented approximately 87 % of the requirement for the Company's coal-fired  
8 stations and GENCO's Williams Station. The balance of our requirements were  
9 obtained through spot purchases. For the March, 2004 through February, 2005 period,  
10 the Company projects to have long term contracts with 11 suppliers totaling 6.4 million  
11 tons of coal representing approximately 93% of the total receipts depending on final  
12 contract negotiations. The quality ranges are from 12,200 to 13,000 BTU per pound and  
13 sulfur contents of from 1.0% to 1.5%. Most of these contracts are for a period of three  
14 (3) years with options to renew or extend for as long as six (6) additional years. The  
15 amount of coal under contract will vary from year to year. In some of our coal  
16 contracts, we have been successful in negotiating fixed pricing for the term of the  
17 contract. In other coal contracts, price adjustments are negotiated for predetermined  
18 amounts.

19 **Q. WHAT PRICES HAS THE COMPANY PAID TO COAL PRODUCERS FROM**  
20 **MARCH 2003 THROUGH FEBRUARY 2004?**

21 A. Exhibit No. \_\_\_\_\_ (GH-1) entitled, "Coal Purchased For Steam Plants", shows the  
22 average cost per MBTU of coal purchased in March, 2003 through February, 2004.  
23 Based on the long term and short term contracts and the purchases of spot coal during  
24 that period, we have seen the producer cost of coal vary in price from a weighted  
25 average high of \$1.2899 per MBTU (\$32.65 per ton) in February, 2004 to a weighted  
26 average low of \$1.2065 per MBTU (\$30.50 per ton) in May 2003.

1     **Q.     WHAT HAS BEEN THE RECENT PRICING TREND IN THE NO.2 FUEL OIL**  
2     **INDUSTRY?**

3     A.     Fuel oil prices increased dramatically in 2003/04 reflecting the actions of OPEC and  
4     increasing demand. During the past year, delivered prices have varied from a weekly  
5     low of \$0.7953/gallon in September 2003, to a weekly high of \$1.2071/gallon in March  
6     2003. Exhibit No. \_\_\_\_\_ (GH-2) shows the average system delivered #2 fuel oil  
7     prices for March, 2003 through February, 2004.

8     **Q.     WHAT HAVE BEEN THE MAJOR FACTORS THAT HAVE INFLUENCED**  
9     **COAL AND FUEL OIL MARKET CONDITIONS AND THE IMPACT ON**  
10    **RECENT PRICING TRENDS?**

11    A.     The coal market has fundamentally changed since the spring of 2003 in that current coal  
12    demand exceeds supply resulting in fob mine prices having risen approximately 50%  
13    (from low/mid \$30's/ton to \$50+/ton). Several factors which have affected market  
14    conditions are as follows: (1) strict new environmental laws have delayed or slowed new  
15    mine permits; (2) major coal producers have filed Chapter 11; (3) reduced production  
16    levels by many major producers; (4) consolidations and acquisitions by publicly traded  
17    companies with obligation to meet shareholders' expectations; and (5) continued  
18    depletion of more economically mineable coal reserves. Additionally, there has been a  
19    resurgence of U.S. export coal for both steam and metallurgical coal caused in part by  
20    the increased import of raw materials by China. Current world oil prices are at or near  
21    record highs, as documented in the press, and have increased #2 fuel oil prices  
22    dramatically. The recent reduction in crude oil production by OPEC and general  
23    political instability in the middle east and Venezuela have contributed toward the rise in  
24    price.

25    **Q.     HOW HAS THE GENERAL AVAILABILITY OF COAL BEEN AFFECTED?**

1     A.     For the reasons stated above, current coal demand exceeds supply creating a “tight”  
2           market with increasing prices. Additional, rail service for the delivery of coal has not  
3           met demand for the past several months creating a challenging situation to maintain  
4           adequate coal inventories, especially in anticipation of the summer higher electricity  
5           demand period. SCE&G’s coal-burning facilities are primarily served by one rail  
6           company, CSX Transportation, Inc. (CSX). In an effort to overcome these limitations,  
7           SCE&G recently has increased our contract with Norfolk Southern, thereby receiving  
8           more coal from the mine fields at Wateree Generating Station. From there, the  
9           Company is able to redistribute the coal via CSX railroad and truck lines to meet our  
10          coal requirements.

11    **Q.     HAVE FREIGHT COSTS VARIED FROM MARCH 2003 THROUGH**  
12          **FEBRUARY 2004?**

13    A.     My Exhibit No. \_\_\_\_\_ (GH-1) shows the average freight costs per MBTU for  
14          coal purchased for each month. During that period, the freight costs varied from a  
15          weighted average high of \$0.4785 per MBTU (\$12.11 per ton) in February, 2004 to a  
16          weighted average low of \$0.4300 per MBTU (\$10.87 per ton) in May, 2003.

17    **Q.     HAVE DELIVERED COSTS FOR COAL TO INCLUDE FREIGHT VARIED**  
18          **FROM MARCH 2003 THROUGH FEBRUARY 2004?**

19    A.     Exhibit No. \_\_\_\_\_ (GH-1) shows the average delivered cost per MBTU of coal  
20          purchased in March, 2003 through February, 2004. During that period, we have seen the  
21          delivered cost of coal vary in price from a weighted average high of \$1.7684 per MBTU  
22          (\$44.76 per ton) in February, 2004 to a weighted average low of \$1.6365 per MBTU  
23          (\$41.37 per ton) in the month of May, 2003.

24    **Q.     WHAT CONTRACT FREIGHT RATE CHANGES HAS THE COMPANY**  
25          **EXPERIENCED?**

- 1 A. Coal movements to all of SCE&G's plants (except the Canadys Station) are covered  
2 under long term contracts ending December 31, 2008. The contract to move coal to  
3 Canadys (which includes a short line haul) has just been consummated at a rate increase  
4 of approximately \$2.30/ton resulting in a freight rate currently typical for the movement  
5 of coal to southeast utilities.
- 6 **Q. HOW DOES THE COMPANY CONTROL FREIGHT CHARGES?**
- 7 A. We are continually communicating with our freight carriers regarding innovative ways  
8 by which we can moderate not only present but also future freight costs for the  
9 movement of coal to our Company. Only one of our plant receives dual rail service.  
10 The Company is addressing various issues with CSX and the Norfolk Southern  
11 Corporation (NS) to include increased freight rate discounts, minimized future freight  
12 rate adjustments, and increased incentives for additional tonnages moved.
- 13 **Q. ARE THERE ANY OTHER THINGS THE COMPANY HAS DONE TO**  
14 **MITIGATE FUEL RELATED EXPENSES THAT WILL IMPACT FUEL**  
15 **COSTS?**
- 16 A. Effective January 1, 2000, Phase II of the Clean Air Act of 1990 called for electric  
17 utilities to reduce sulfur dioxide (SO<sub>2</sub>) emissions. A SO<sub>2</sub> Emission Allowance Trading  
18 Market was established by the Environmental Protection Agency (EPA) to assist utilities  
19 in managing the costs of complying with these new regulations. The Company has  
20 purchased SO<sub>2</sub> allowances as part of our overall strategy to compensate for our SO<sub>2</sub>  
21 emissions.
- 22 **Q. HAS SCE&G MADE EVERY REASONABLE EFFORT TO MINIMIZE ITS**  
23 **FUEL PROCUREMENT COSTS?**
- 24 A. Yes. As outlined above, we have made every reasonable effort to obtain reliable, high  
25 quality suppliers of fuel and transportation at the lowest possible cost to our customers.
- 26 **Q. DO YOU HAVE ANY CONCLUDING REMARKS?**



1     A.     The fuel procurement group maintains excellent market intelligence with a cadre highly  
2           experienced in the energy and transportation markets, allowing us to make every  
3           reasonable effort to obtain high quality and reliable suppliers of fuel and transportation  
4           at the lowest possible cost to our customers.

5     **Q.     DOES THIS CONCLUDE YOUR TESTIMONY?**

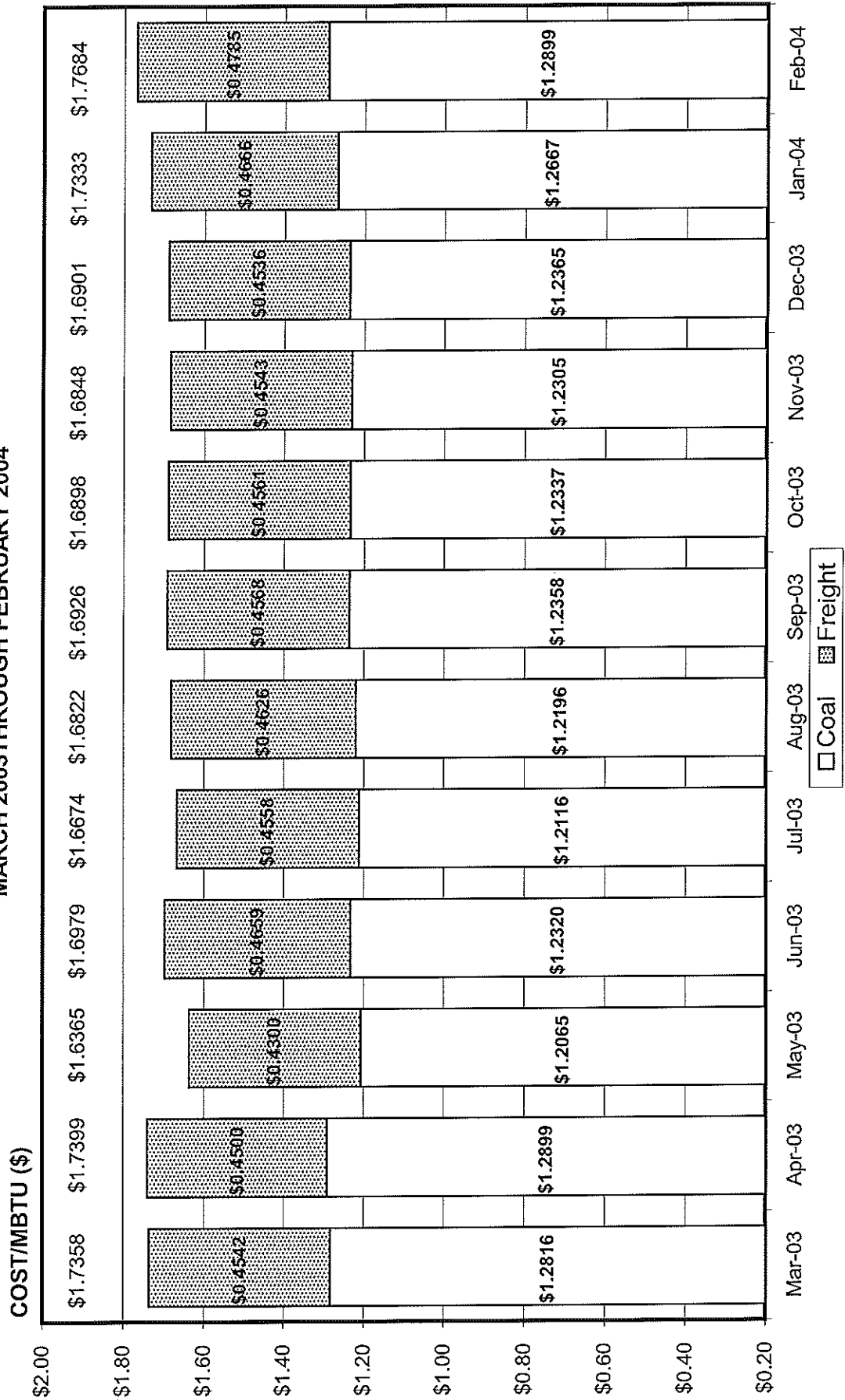
6     A.     Yes.

# South Carolina Electric & Gas

COAL PURCHASED FOR STEAM PLANTS

MARCH 2003 THROUGH FEBRUARY 2004

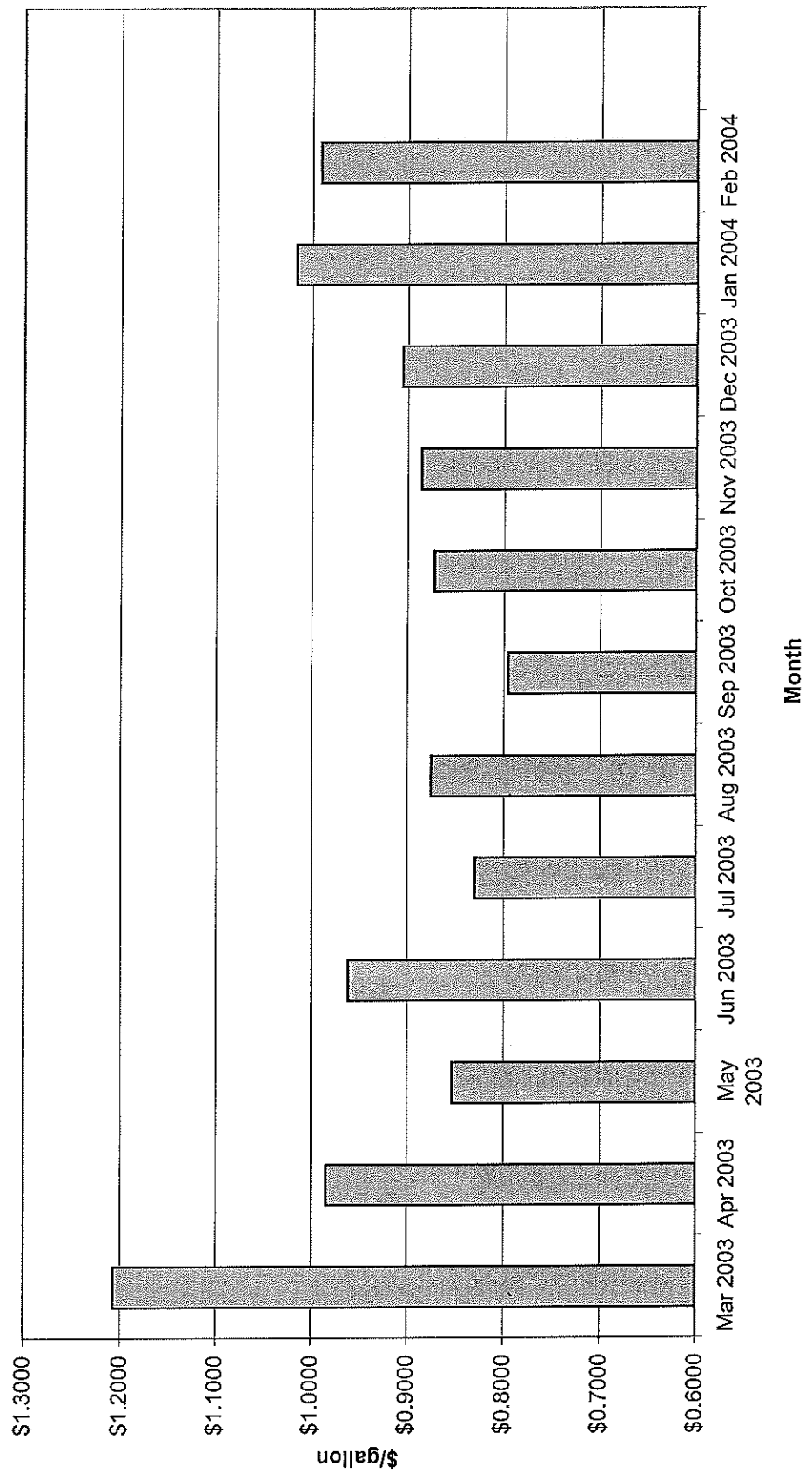
Exhibit # (GH-1)



## DATA

[illegible]

**Delivered #2 Fuel Oil Prices  
System Average**



## DATA

[illegible]

Feb-03	Jan-03	Dec-02	Nov-02	Oct-02	Sep-02	Aug-02	Jul-02	Jun-02	May-02	Apr-02	Mar-02
89962	29965	60026	59697	219494	74162	118540	73983	169861	44575	89447	74367
67518	7548	499151	128210	7505	7429	133152	7398	7409	236913	7433	7452
192585	506684	1500	37264	437804	22227	7138	48507	7406	103560	208393	626255
746611	52551	7495	8545	200159	66720		7398	956752	7424	7448	254013
180429	74971	75328		105750	7059		163099	51884	6518	96623	75015
67587	53637	37506		151525			88893	96377		1737	22511
243548	82140	225455		30703			8930	3940			7799
3502	405421	6007		12887							
	21508										
	8552										
	9000										
1591742	1251977	912468	233716	1165827	177597	258830	398208	1293629	398990	411081	1067412
1756585	1183587	739666	191576	1019327	143971.6	196808.9	294857.7	944588.2	293402.1	267519.8	705588
1.1036	0.9454	0.8106	0.8197	0.8743	0.8107	0.7604	0.7405	0.7302	0.7354	0.6508	0.6610